



March 19, 2025 | Engelberg, Switzerland

# Sustainable HPC Software: Lessons from the Trenches (A Maintainer's Perspective)

---

Damien Lebrun-Grandié

Computational Sciences and Engineering Division



U.S. DEPARTMENT OF  
**ENERGY**

ORNL IS MANAGED BY UT-BATTELLE LLC  
FOR THE US DEPARTMENT OF ENERGY



The PESO Project exists to preserve, sustain, and advance the investments made by the Exascale Computing Project in a robust, versatile, and portable HPC software ecosystem and the people who make the ecosystem effective. Partnership with CASS.

**PIs: M. Heroux and L.C. McInnes**

### PESO PARTNERSHIPS

STAKEHOLDER ENGAGEMENT AND CONSORTIUM PARTNERSHIPS			COMMUNITY DEVELOPMENT
Consortium	Applications Community	Computing Facilities	Better Scientific Software (BSSw) Fellowship Program  Workforce
Commercial HPC Companies	US Agencies	Industrial Users	
KEY PESO GOALS			

### PESO SERVICES

INTEGRATION PARTNERSHIPS
Provide resources and support for portfolio build, integration, testing <ul style="list-style-type: none"> <li>• Spack integration</li> <li>• CI testing</li> <li>• Portfolio support &amp; management</li> </ul> <b>Collaboration with SSOs</b>
SQA & SECURITY
Provide infrastructure to support and leverage product team SQA <ul style="list-style-type: none"> <li>• Supply chain, product quality</li> <li>• Testing, documentation</li> </ul>

### PESO PRODUCTS

E4S AND SPACK
<ul style="list-style-type: none"> <li>• Support for product integration</li> <li>• Features for consortium products</li> <li>• Documentation, training</li> </ul>
PORT & TEST PLATFORMS
<ul style="list-style-type: none"> <li>• Frank test &amp; devpt system</li> <li>• Cloud resources</li> <li>• Documentation, training</li> </ul>
BSSw.io CONTENT
<ul style="list-style-type: none"> <li>• Articles on scientific software productivity and sustainability</li> </ul>

### Scientific software ecosystem benefits (technical and community)



**100,000+**

Lines of code replaced with high-quality libraries and tools



**10,000+**

Community members via ecosystem collaborations



**1,000+**

Code teams share ecosystem costs and benefits



**100+**

Speedup using advanced devices like GPUs



**10+**

Reduction in build times via Spack build caches



**1**

Source code base for all computing systems



**Stakeholders:**

Applications Community  
Commercial HPC Companies  
Industrial Users  
US Agencies

**Computing Facilities:**

ALCF, NERSC,  
OLCF

**CRLC:**

ANL, BNL, LBNL,  
LLNL, LANL, ORNL,  
PNNL, SNL

**Advisory Board:**

Reps from ANL,  
LBNL, LLNL, LANL,  
ORNL, SNL

**CASS Consortium**

PESO, COLABS,  
CORSA, [FASTMath](#),  
RAPIDS, STEP,  
SWAS, S4PST

**DOE Program Managers**

**ASCR:** H. Finkel, B. Brown,  
B. Spatz, S. Hier-Majumder,  
R. Pino, D. Rabson  
**NNSA:** S. Hammond



## PESO Organizational Chart

PIs: Mike Heroux (ParaTools) and Lois Curfman McInnes (ANL)

### PESO PARTNERSHIPS

#### STAKEHOLDER ENGAGEMENT (Mike Heroux, ParaTools) CONSORTIUM PARTNERSHIPS (Terry Turton, LANL)

##### Strategic engagement with consortium partners, applications, facilities, industry and agencies (in collaboration with and co-funded by SSOs)

William Godoy, ORNL, On-node programming systems (w. S4PST)  
Rajeev Thakur, ANL, Inter-node programming systems (w. S4PST)  
Sameer Shende, Univ of Oregon, Tools (w. STEP)  
Sherry Li, LBNL, Math libraries (w. [FASTMath](#))  
Berk Geveci, Kitware, Data and viz (w. [RAPIDS](#))  
Lavanya Ramakrishnan & Hannah Cohoon, LBNL, Workflows (w. SWAS)  
Mahantesh Halappanavar & Marco Minutoli, PNNL, ML/AI (w. [FASTMath](#))

##### Unfunded partners: Strategic engagement with NNSA, communities of practice, applications, facilities, industry and agencies

David Bernholdt, ORNL, RSE engagement (funded by COLABS)  
Ulrike Yang, LLNL, NNSA software (funded by NNSA)  
Partners at ALCF, NERSC, OLCF (funded by facilities, software integration)

#### COMMUNITY DEVELOPMENT (Lois Curfman McInnes, ANL)

##### Better Scientific Software (BSSw) Fellowship Program

Elsa Gonsiorowski, LLNL, Coordinator  
Adam Lavelly, LBNL, Deputy Coordinator

##### Workforce

Mary Ann Leung, Sustainable Horizons Institute  
Daniel Martin, LBNL  
Suzanne Parete-Koon, ORNL, lead of HPC Workforce Action Group

### PESO SERVICES

#### INTEGRATION PARTNERSHIPS (Jim Willenbring, SNL)

##### Software portfolio management and integration (in collaboration with and co-funded by SSOs)

Damien Lebrun-Grandie, ORNL, On-node programming systems (w. S4PST)  
Hui Zhou, ANL, Inter-node programming systems (w. S4PST)  
Bill Hoffman, Kitware, Tools (w. STEP & CORSA)  
Satish Balay, ANL, Math (w. [FASTMath](#))  
Patrick O'Leary, Kitware, Data & viz (w. [RAPIDS](#))  
Matteo Turilli & Mikhail Titov, BNL, Workflows (w. SWAS)  
Sam Browne, SNL, NNSA software (funded by NNSA)

#### SQA & SECURITY (David Bernholdt, ORNL)

Ross Bartlett, SNL; Berk Geveci, Kitware;  
Jim Willenbring, SNL

### PESO PRODUCTS

#### E4S (Sameer Shende, U Oregon)

Luke Peyralans, Wyatt Spear, Jordi Alcaraz, Erik Kever

#### Spack (Todd Gamblin, LLNL)

Greg Becker, Tammy Dahlgren

#### PORT & TEST PLATFORMS (T. Gamblin and S. Shende)

Partnership with U Oregon, cloud, etc.

#### BSSw.io CONTENT (w. COLABS)

Ross Bartlett, SNL; Keith Beattie, LBNL  
Pat Grubel, LANL; Mark Miller, LLNL

Strategy & Integration – Members are part of other SSO teams & NNSA, for tight collaboration

# Maintaining HPC Software Is Challenging

Stewarding the scientific computing software ecosystem presents unique challenges.

I'll use examples from my experience as Kokkos maintainer to explore these challenges.

## My journey:

User -> Contributor ->

Developer -> Maintainer/Lead



## Kokkos in a few numbers:

50% ECP C++ software technologies and applications  
2k users registered on Slack  
2.1k stars on GitHub  
151 contributors  
20+ developers from 7 institutions

Kokkos' reach necessitates careful maintenance.  
Carelessness: not catastrophic, but costly.

What does the **maintainer** do?

- Loosely aware of the entire project
- Track ongoing work and make sure that it gets reviewed and merged in a timely manner
- Direct the orchestra of **developers** and **reviewers**
- Has final responsibility
  - Reviews when no reviewer can be found for an important contribution
  - Develops when no developer can be found to fix an important bug

If something goes wrong, it's eventually the maintainer's fault

# Bus Factor: How Vulnerable Are You?

**What?** Single point of failure.

**Risks:**

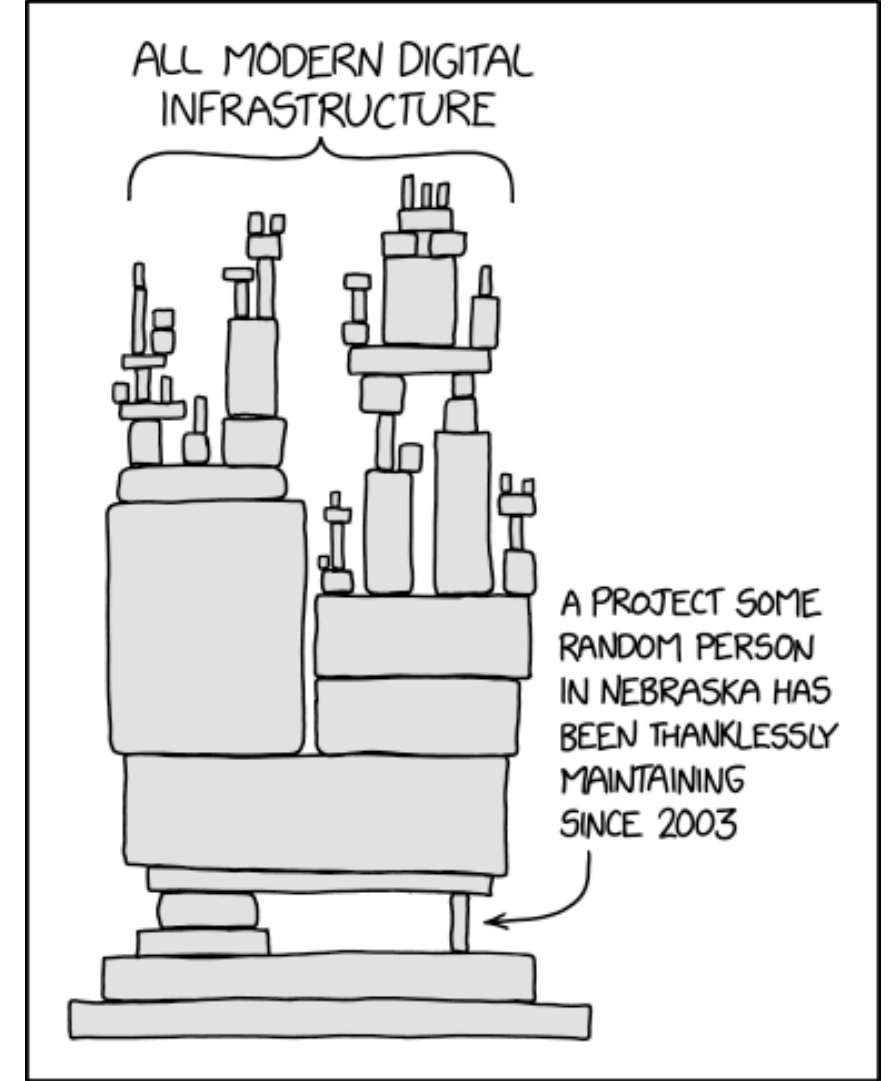
- Loss of critical expertise.
- Stalled development and maintenance.
- Increased vulnerability to bugs.
- Difficulty onboarding new contributors.

**Mitigation:**

- Cross-training and knowledge sharing.
- Comprehensive documentation.
- Modular code design.
- Code reviews and pair programming.
- Establish clear ownership and responsibilities.

**Kokkos' setbacks:** 3 developers gone to Google, 1 to AMD in 2019

**Distribute knowledge, especially in specialized HPC domains.  
Be proactive and mitigate the risks.**



<https://xkcd.com/2347>

# The Silent Drag: Technical Debt

**What is it?** "Quick fixes" create future rework.  
Performance, scalability & maintainability suffer.

**Sources:** Deadlines, legacy code, evolving hardware, lack of refactoring.

**Impact:** Slows development, increases bugs, hinders innovation,  
burns out maintainers.

**Maintainer's Reality:** Constant patching, frustration, struggling to keep up.

**Solution:** Prioritize refactoring, testing, documentation, and code reviews.

**Kokkos' anecdotes:** OpenMPTarget, Qthreads, Tasking  
No plan to add new backends at the start of the 3.X series.

**Technical debt is *not* always avoidable, but it *must* be managed.**  
**It's a hidden cost that significantly impacts long-term sustainability.**



# Hyrum's Law: Implicit Dependencies Bite

With a sufficient number of users of an API, it does not matter what you promise in the contract: all observable behaviors of your system will be depended on by somebody.

**Impact:** Hidden dependencies block change.

**Results:** Breaking changes = pain, refactoring = hard.

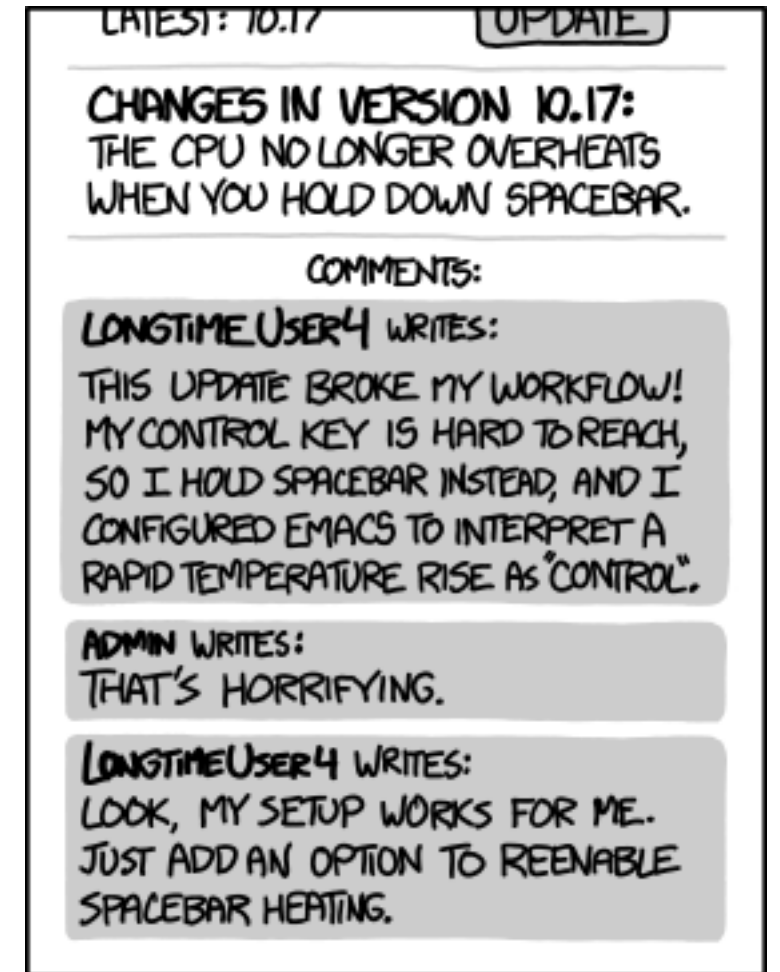
**Fix:** Strict APIs, testing, versioning, communication.

**Kokkos:**

Public/private headers in Kokkos 3.X – Creation of Compatibility Guidelines  
View of views incident in 4.3 – Tooling and Introduction of New Semantics

**Users will use anything they can, even unintended features.**

**Be proactive and mitigate the risks.**



EVERY CHANGE BREAKS SOMEONE'S WORKFLOW.

<https://xkcd.com/1172/>

# Kokkos Support Policies



- Build systems  
Supporting multiple ways to build Kokkos has a real cost in increased testing and maintenance work.
- C++ language standard  
Maintaining support for any particular C++ standard forever is impractical.  
Since C++ standards are never formally deprecated or EOL'd, need to come up with own criteria.
- Compilers
- CPU/GPU microarchitectures
- Breaking changes  
With enough users, every change is potentially a breaking change for someone.
- Backwards and future compatibility guidelines
- Deprecations
- Experimental features

**Develop and publicize support policies.  
If you don't test it, you don't support it.**



# Closing Thoughts on Code Quality Metrics: It's Not Just a Test

**Best Practices:** OpenSSF, xSDK guide us.  
Post-ECP CASS Metrics Working Group

**Metrics are Tools:** Not just grades.

**Focus: Improvement:** The journey matters.

**Continuous Quality:** It's not a one-time test.

**Kokkos' efforts:**

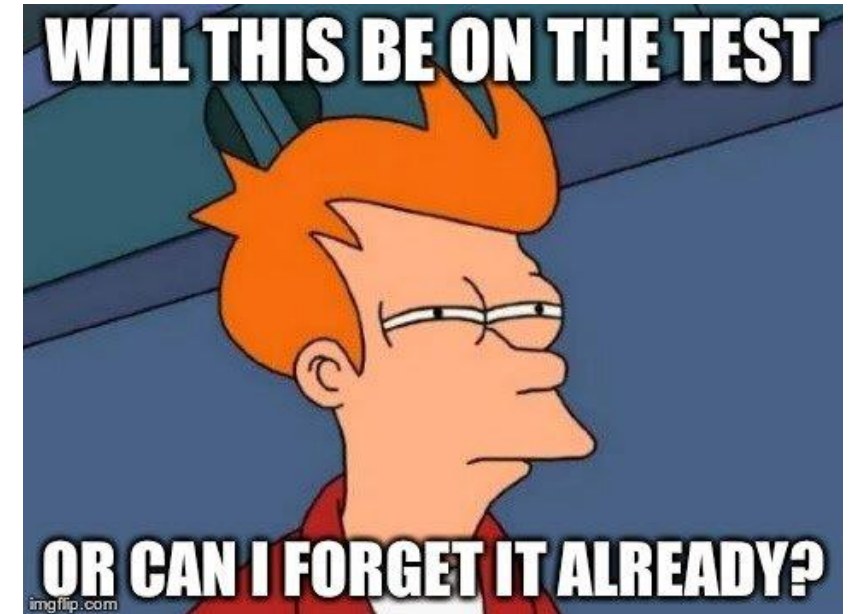
Clang-Tidy bugprone-\* checks

Contributor/Organization dependency from LFX

OpenSSF Scorecard Report

**Don't just "study for the test".**

**Metrics show where to improve, not if you're good.**



# The End

**Let's work together to build a future of sustainable, reliable, and impactful HPC software!**

## **Funding Acknowledgments:**

This material is based upon work supported by the U.S. Department of Energy, Office of Science, Office of Advanced Scientific Computing Research, Next-Generation Scientific Software Technologies program, under contract number DE-AC05-00OR22725 (ORNL).



# Thank you for your attention.

Contact: Damien L-G <[lebrungrandt@ornl.gov](mailto:lebrungrandt@ornl.gov)>

---

